

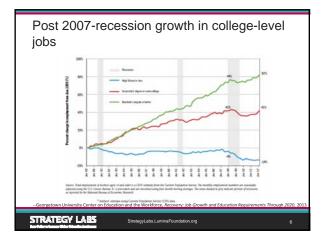


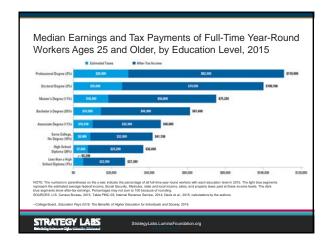
Why a focus on educational attainment levels?

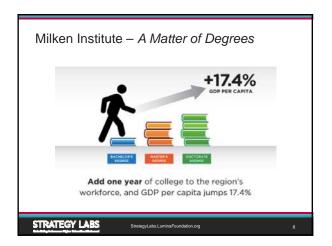
- Provide residents with the education necessary to meet current and future workforce and economic needs
 - Nationally
 - Statewide
 - Locally
 - Individually

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Why a focus on educational attainment levels? · Economic benefits - National

- State
- Local
- Individual
- Societal benefits
- Social justice / moral imperative

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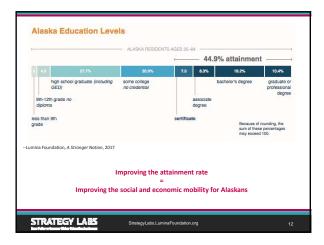


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Results by Race and Ethnicity in Alaska A growing proportion of today's learners are African-American, Hispanic, and American Indian; and data show persistent and troubling gaps between their attainment levels and those of their white peers. Addressing these gaps – and expanding post-high-school learning opportunities for all – is essential to reducing the inequality that influences much of American life.								
Explore Alaska's attainment rates across five racial and ethnic groups, and compare how Alaska performs relative to other states. Attainment is shown here as the percentage of people 25 to 64 with at least an associate degree.*								
-		Asian and Pacific Islander	■ Hispai	POPULATION *ATTAINMENT	V A			
		African-American American Indian/Alaska Nati	White we					
	0	25	50	75	100%			
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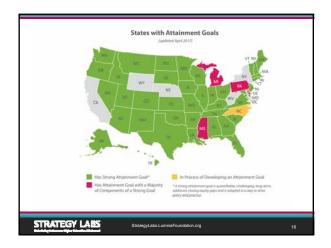
Why are Attainment Goals Appealing to State and Business Leaders? • Goal provides a shared vision, a north star - Clear direction - Quantifiable goal with an end date adds urgency and specificity - New partnering and funding opportunities to meet mutually beneficial needs • Alignment to meaningful metrics • Improving the economic outlook for individuals, employers, the community and state • Changing the state's story, profile and trajectory

Ambitious Attainment Goal Criteria

- · Challenging and quantifiable
- Long-term, pegged to a specific year
- Articulated in a manner to influence state-level policies and practices
- Addresses gaps in attainment for underrepresented populations
- Should also be based on analysis of state's workforce needs and embraced by stakeholders across sectors

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- Strong leadership from Governor Haslam – Set Vision
- Complete College TN legislation (2010)
- Built partnerships across sectors, including business – AT&T, CAT, BCBS, FedEx, Nissan, Bridgestone
- Became the focus point for education, higher education and workforce development policy
- Embedded into agency plans coupled with Drive to 55 Alliance

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- Support from philanthropy, and grew partnerships with higher education, K12, early childhood, elected leaders and business
- Collaborative developed goal; Governor later embraced
- Developed committees to address strategic
 areas
- Formed a 501(c)3 to be the coordinating entity

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Localized Efforts to Increase Attainment

- Local cross-sector coalitions of school districts, community based organizations, postsecondary training and education providers, employers, philanthropy
 - Commit! Dallas
 - Strive Cincinnati
 - 55,000 Degrees (Louisville, KY)
 - SA2020 (San Antonio, TX)
 - Michigan Local College Access Networks (LCANs)
 - ...and many more

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Framework for the Effort

- Collective Impact
 - Common agenda
 - Shared measurement systems
 - Mutually reinforcing activities
 - Continuous communications
 - Backbone support organization

Credit: FSG

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How Do States and Communities Do This?

- Identify the issue to address
- Identify stakeholders and develop relationships around aligned interest
- Organize the stakeholders / develop a structure
- Gather and understand data and envision the future, set metrics accordingly
- Develop and implement strategies to reach that future
- Regularly hold yourselves accountable and adjust as necessary
- Throughout: Communicate, Develop Champions, Repeat

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